**Private & Confidential** 



# What type of Projects are Hoteliers looking at?



- Capex
- Acquisition
- New Build / Development
- General Working Capital
- Leaseholder Acquisition of Freehold

# **Capex** [Growth Capex]

- Bank Debt (Pillar or Alternative Lender)
  - 50-70% (probably towards lower end of range)
- Promoter Equity/Cash built-up in the Business
  - Gap???
    - Pref. Equity
    - Mezzanine [Generally larger projects]



This is likely to be a major area requiring funding going forward and is vital to the growth of the broader Tourism industry.

# **Capex** [Maintenance Capex]

- Bank Debt (Pillar or Alternative Lender)
  - 50-70% (probably towards lower end of range)
- Promoter Equity/Cash built-up in the Business
  - Gap???
    - Pref. Equity



Vital to protect long-term Asset value.

# Acquisition

SUPPORTING IRISH HOTELS

Growth in Family
Office as a source
of funding in
recent years.

- Bank Debt (Pillar or Alternative Lender)
  - 50-70%
- Promoter Equity/Cash
  - Gap???
    - Mezzanine
    - Family Office
    - Pref. Equity

## **New Build / Development**

- SUPPORTING IRISH HOTELS
- Viability outside of major cities an issue.

- The Euromillions !!!
- Bank Debt (Pillar or Alternative Lender)
  - 50-70%
- Promoter Equity/Cash
  - Gap???
    - Mezzanine
    - Family Office
  - New Capacity outside of the major cities is likely to be driven by extensions to existing properties. Potential for attractive investment returns where well planned and executed.

# **Development - Case Study**

- SUPPORTING IRISH HOTELS
- Larger projects
  may be able to
  access
  International
  funding solutions.

- Development Debt (c.70%)
  - U.S. Fund Manager
  - Australian Pension Fund
- Promoter Equity
- Gap
  - Family Office
- Refi with Pillar Bank once open

# **Working Capital**

SUPPORTING IRISH HOTELS

• Bank Debt (Pillar or Alternative Lender)

need
capi

- Gap???
  - Pref. Equity

Some Hotels in need or working capital post repayment of EIIS/Tax investors.

#### Leasehold



• Taking an initial Leasehold interest as a stepping-stone to longer-term Ownership.

### **Pricing/Cost of Funds**



- Bank Debt (Pillar or Alternative Lender)
  - Typically Euribor + Margin
  - Euribor currently c.3.8% but should start to decline
  - Pillar banks may have attractive fixed rates (in certain circumstances i.e. Low LTV's) sub-5%
  - Can vary dramatically with some Alternative Lenders at 10%+
- Mezz/Pref. Equity
  - Typically 8-12%
- Equity / Family Office
  - Typically 15%+++

### **Recent HIF enquiries**

- SUPPORTING IRISH HOTELS
- Slow Grant approvals have delayed some sustainability projects.

- Addition of new bedrooms (several projects)
- Addition of new F&B and Conference facilities
- Property Upgrade including Energy/Sustainability improvements (several projects)
- Re-positioning Capex (moving from 3-star to 4-star)
- Current Leaseholder looking to acquire Freehold
- Replenish Working Capital after repayment of EIIS/Tax Investors

#### **HIF Overview**



- A €50m fund with funding provided by the Irish Strategic Investment Fund (ISIF Ireland's State-owned Sovereign Wealth Fund).
- The funding can be used for:
  - Working capital and cash flow funding;
  - Capital expenditure;
  - Green and environmentally sustainable investment funding.
- 3-5 Year Investment Horizon
- The HIF can invest up to €5m to a single hotel/group.





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# Thank You.

